Blue Springs, Missouri
Office of Administration

Friday, August 1, 2025

Dear Mayor Chris Lievsay and Councilmembers:

I am pleased to submit the City of Blue Springs's recommended operating budget for fiscal year 2025-26 which will be presented during the August 13, 2025, budget work session. The recommended budget communicates the City's plan for allocating resources to provide services to the residents and businesses of Blue Springs.

The total proposed FY 2025-26 (hereafter FY 2026) budget of $112,958,377 is a financial plan that focuses on delivering essential services while maintaining fiscal discipline. The budget is one of the tools used to implement the City's strategic plan for the current and future years.

Major Initiatives – New

Council Strategic Plan Adoption– The Blue Springs Strategic Plan is scheduled for adoption by the Council on August 18, 2025. Strategic planning helps guide the City into the future and contributes to more effective governance and the overall well-being of the City.

Website Redesign and Domain Name Change – The City's website redesign is underway and will be completed by March 2026. The redesign is intended to create a more modern, engaging and user-friendly website. As part of this project, the City's domain name will change from bluespringsgov.com to bluespringsmo.gov.

2026 Preventive Pavement Management Plan (PPMP) – Next year's PPMP is scheduled to complete 85.6 lane miles using the remaining $13.028 million in funds from the Neighborhood Street Preservation bond project and annual program, bringing the total number of lane miles completed to 137 lanes miles. The original plan estimated a completion of 35 lane miles. This project also includes mill and overlay for Mock Avenue from 7 Highway to ADP, South Outer Road, RD Mize, 15th Street and 19th Street.

Downtown Streetscape Plan – This plan will be completed in FY 2026 and includes new pavement, sidewalks, landscaping, water main and parking on Main Street from 7 Highway to 15th Street. This project was also included in the 2024 Bond election.

12th Street Construction – This 2024 bond project is also scheduled for completion in FY 2026. This street connects Southcrest to Wyatt Road and must be completed before construction can begin on Southwest Park.

Adams Dairy Parkway & Duncan - This 2024 bond project is also scheduled for completion in FY 2026. This project includes construction of a dedicated right turn lane from Adams Dairy Parkway north to Duncan Road east.

Major Initiatives – Ongoing

Wyatt Road East Construction – The funds were included for these projects in previous budget years and is now expected to be constructed in FY 2026. Wyatt Road East will be reconstructed from 7 Highway to Adams Dairy Parkway.

Comprehensive Plan Update - This project is funded through the Capital Improvements Program and is now anticipated to begin in 2026. The cost for this project is $250,000. The plan was last updated in 2014 and serves as a guide for the physical development of the City that fosters quality growth, conservation, and redevelopment.

Parks, Recreation and Open Space Plan Update - The Parks, Recreation and Open Space Master Plan will be completed in early FY 2026. This is a 10-year plan that has been the catalyst for the Park improvements and expanded programs that have been occurring over the last nine years.

Public Works Facility – This project includes renovation of the existing Public Works space and the addition of new space for vehicle equipment and storage, locker room facilities, conference/training room and secure storage of repair inventories and critical equipment.

Highway AA Road Improvements - AA Highway will be improved from 40 Highway to the eastern city limits and includes road widening, profile safety corrections, new curb and gutter, accommodations for pedestrians and bicycles and improvements to the traffic signal at AA Highway and Adams Dairy Parkway. This project is now scheduled to be completed in FY 2027.

Sni-A-Bar Wastewater Treatment Plant – The City's wastewater treatment plant is required to make $60.3 million in improvements within seven years to maintain compliance with the standards of the Environmental Protection Agency. The voters of Blue Springs will be asked to vote in April 2026 to issue bonds to complete this project. The City of Grain Valley will be responsible for 35% of the total project cost.

Total Budget Summary

FY 2026 Budgeted Revenues

Staff projects total FY 2026 budgeted revenues to be $4,927,156 (5.56%) higher than the FY 2025 budget amount. The proposed revenue budget totals $93,493,836 plus $19,464,541 of cash reserves totaling $112,958,377 for planned expenditures. The use of cash reserves is primarily in the Capital Projects Fund for completion of the 2024 bond projects.

Table 1-A compares the proposed FY 2026 revenue budget to the adopted FY 2025 revenue budget fund:

Table 1-A

Fund	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 31,324,848	$ 32,283,153	3.06%	28.58%
Hotel/Motel Tax	$ 779,051	$ 792,608	1.74%	0.70%
Public Safety Sales Tax	$ 5,466,967	$ 5,668,772	3.69%	5.02%
Parks Sales Tax	$ 6,012,322	$ 5,798,551	-3.56%	5.13%
Debt Service	$ 2,183,605	$ 2,286,317	4.70%	2.02%
Capital Projects	$ 5,203,936	$ 5,938,165	14.11%	5.26%
TIF Capital Projects	$ 6,936,973	$ 7,195,110	3.72%	6.37%
Fieldhouse	$ 2,718,221	$ 3,362,476	23.70%	2.98%
Golf Course	$ 2,334,660	$ 2,573,382	10.23%	2.28%
Water	$ 12,335,571	$ 13,268,163	7.56%	11.75%
Sewer	$ 13,270,525	$ 14,327,140	7.96%	12.68%
Use of Cash Reserves	$ 7,428,854	$ 19,464,541	162.01%	17.23%
Total Budget by Fund	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

Table 1-A shows the projected changes in revenues by fund. The revenue budgets for all funds are increasing as compared to the adopted budget for FY 2025 with the largest increases in the Fieldhouse/Aquatics Fund of $644.255 or 23.7%, $734,229 or 14.11% in the Capital Projects Fund and $238,723 or 10.23% in the Golf Course Fund.

Major revenue sources are budgeted monthly and closely monitored throughout the year to identify any fluctuations or trends early which would allow for timely adjustments to the budget. This proactive approach provides for better financial planning and decision making, ensuring that the budget remains aligned with the actual revenue performance.

Table 1-B compares the proposed FY 2026 revenue budget to the adopted FY 2025 revenue budget by category:

Table 1-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
Taxes	$ 47,445,173	$ 49,094,475	3.48%	43.46%
Intergovernmental	$ 5,456,971	$ 5,962,616	9.27%	5.28%
Charges for Services	$ 4,270,548	$ 4,803,993	12.49%	4.25%
Licenses and Permits	$ 1,262,100	$ 1,130,588	-10.42%	1.00%
Fines and Forfeits	$ 429,914	$ 665,248	54.74%	0.59%
Interest	$ 3,493,379	$ 3,558,371	1.86%	3.15%
Golf Course Fees	$ 2,317,792	$ 2,557,314	10.33%	2.26%
Utility Fees	$ 23,285,182	$ 25,011,145	7.41%	22.14%
Other	$ 605,620	$ 710,086	17.25%	0.63%
Use of Cash Reserves	$ 7,428,854	$ 19,464,541	162.01%	17.23%
Total Budget	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	100.00%

Revenues are expected to increase in every category in the budget next year in varying amounts and percentages, except for Licenses and Permits which are projected to decrease by $131,512 or 10.42%

The ongoing high interest rates negatively impact building permits while positively impacting interest received on the City's investments. Interest income is expected to increase slightly by $64,991 or 1.86%

Taxes are estimated to increase by $1,649,303 or 3.48%, The majority of this increase of $958,305 is in the General Fund and the other funds that receive sales tax are also increasing including the Capital Projects Fund, Public Safety Sales Tax Fund, and the Parks Sales Tax fund. During FY 2026, the City will start receiving a 1% license fee from Google Fiber for the use and occupancy of public right-of-way as service is set up in the City. This budget does not include an amount for this fee due to the uncertainty of its start date and number of customers that will sign up for the service.

Charges for Services are expected to increase by 12.49 % compared to FY 2025 due to continued growth in memberships at the Carson Ross Community Recreation Complex.

Utility Fees are expected to increase by $1,725,963 or 7.41% due to the projected rate increases that take effect on October 1, 2025, and the increase in volumes purchased.

FY 2026 Budgeted Expenses

The proposed budget totals $112,958,377 for planned expenditures. This is an increase of 17.67% over the adopted FY 2025 budget.

Table 2-A compares the proposed FY 2026 expense budget to the adopted FY 2025 expense budget by fund:

Table 2-A

Fund	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 33,179,596	$ 34,431,150	3.77%	30.48%
Hotel/Motel Tax	$ 380,000	$ 690,072	81.60%	0.61%
Public Safety Sales Tax	$ 5,444,574	$ 6,332,021	16.30%	5.61%
Parks Sales Tax	$ 7,430,194	$ 5,157,444	-30.59%	4.57%
Debt Service	$ 1,732,648	$ 2,303,244	32.93%	2.04%
Capital Projects	$ 5,768,650	$ 26,718,834	363.17%	23.65%
TIF Capital Projects	$ 6,905,602	$ 7,163,164	3.73%	6.34%
Fieldhouse	$ 2,693,289	$ 3,153,675	17.09%	2.79%
Golf Course	$ 2,384,660	$ 2,292,721	-3.86%	2.03%
Water	$ 13,474,983	$ 12,872,990	-4.47%	11.40%
Sewer	$ 16,601,337	$ 11,843,064	-28.66%	10.48%
Total Budget by Fund	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

The expense budgets for all funds except the Parks Sales Tax fund, Golf Course Fund, the Water Fund and the Sewer Fund are increasing as compared to the adopted budget for FY 2025.

Individual funds are like separate accounts or "pools" of money with specific designations and limitations on their usage. The funds are usually created to ensure that the revenues generated from certain sources are used for their intended purposes, preventing the money from being mixed with other general funds. By separating funds based on revenue sources and the restrictions placed on them, it is easier to manage budgets, track spending, and ensure that money is allocated appropriately for specific purposes as intended by the voters or governing bodies.

This budgeting approach provides transparency and accountability, as it allows the public to understand where the money comes from and how it is being used, ensuring that funds are used responsibly.

Table 2-B compares the proposed FY 2026 expense budget to the adopted FY 2025 expense budget by category:

Table 2-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
Personal Services	$ 29,117,037	$ 30,704,657	5.45%	27.18%
Supplies and Materials	$ 3,495,914	$ 3,735,312	6.85%	3.31%
Contractual Services	$ 22,893,413	$ 23,905,657	4.42%	21.16%
Sub-Total Operations	**$ 55,506,364**	**$ 58,345,626**	**5.12%**	**51.65%**
Debt Service	$ 17,397,089	$ 18,275,115	5.05%	16.18%
Capital Outlay	$ 2,138,700	$ 2,767,923	29.42%	2.45%
Capital Improvements	$ 20,953,380	$ 33,569,714	60.21%	29.72%
Total Budget	**$ 95,995,532**	**$ 112,958,377**	**17.67%**	**100.00%**

The operating budget that includes personal services, supplies and materials and contractual services is increasing by $2,839,262 or 5.12% while the entire expenditure budget is increasing $16,962,845 or 17.67%.

FY 2025 Amended Budget Comparison

During FY 2025, three budget amendments for a total of $47,360,079 were made to account for the issuance of General Obligation Bonds and to account for increased project costs in the General Fund, Parks Sales Tax Fund, Fieldhouse/Aquatics, and Golf Course.

Table 2-B (1) compares the proposed FY 2026 expense budget to the amended FY 2025 expense budget by fund:

Table 2-B (1)

Fund	Amended Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Total Budget
General	$ 34,190,476	$ 34,431,150	0.70%	30.48%
Hotel/Motel Tax	$ 497,055	$ 690,072	38.83%	0.61%
Public Safety Sales Tax	$ 5,547,129	$ 6,332,021	14.15%	5.61%
Parks Sales Tax	$ 8,816,822	$ 5,157,444	-41.50%	4.57%
Debt Service	$ 1,732,648	$ 2,303,244	32.93%	2.04%
Capital Projects	$ 44,132,752	$ 26,718,834	-39.46%	23.65%
TIF Capital Projects	$ 7,120,602	$ 7,163,164	0.60%	6.34%
Fieldhouse	$ 2,975,783	$ 3,153,675	5.98%	2.79%
Golf Course	$ 2,461,452	$ 2,292,721	-6.85%	2.03%
Water	$ 14,021,649	$ 12,872,990	-8.19%	11.40%
Sewer	$ 21,859,244	$ 11,843,064	-45.82%	10.48%
Total Budget by Fund	**$ 143,355,610**	**$ 112,958,377**	**-21.20%**	**100.00%**

Employee Salaries and Benefits

Table 2-C compares the proposed FY 2026 personal services budget to the adopted FY 2025 personal services budget by account type:

Table 2-C

Account	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Dollar Change	Percent Change	Percent of Total Personal Services Budget
Full-Time Salaries	$ 18,479,460	$ 19,576,969	1,097,509	5.94%	63.76%
Part-Time Salaries	$ 1,643,676	$ 2,099,496	455,820	27.73%	6.84%
Overtime	$ 655,301	$ 655,301	-	0.00%	2.13%
FICA	$ 1,296,193	$ 1,384,529	88,336	6.82%	4.51%
Medicare	$ 303,260	$ 324,063	20,803	6.86%	1.06%
LAGERS	$ 1,844,043	$ 2,123,072	279,029	15.13%	6.91%
Health Insurance	$ 3,127,894	$ 2,966,070	(161,825)	-5.17%	9.66%
Dental Insurance	$ 195,737	$ 197,166	1,429	0.73%	0.64%
Life Insurance	$ 82,013	$ 85,112	3,100	3.78%	0.28%
Vision Insurance	$ 19,806	$ 19,940	133	0.67%	0.06%
Health Savings Account	$ 201,600	$ 212,400	10,800	5.36%	0.69%
EAP	$ 12,393	$ 12,563	170	1.37%	0.04%
Unemployment Insurance	$ 25,000	$ 25,197	197	0.79%	0.08%
Worker's Compensation Insurance	$ 1,230,662	$ 1,022,780	(207,882)	-16.89%	3.33%
Total	**$ 29,117,037**	**$ 30,704,657**	**1,587,620**	**5.45%**	**100.00%**

Costs of employee salaries and benefits are budgeted at $30,704,657, an increase of $1,587,620, or 5.45% over the prior year's budget of $29,117,037. Wages and benefits encompass approximately 27.18 % of the total budget and 67.70% of the General fund budget, from which most employee costs are funded.

Investing in employee salaries and benefits is a crucial step in ensuring that employees are fairly compensated and motivated to continue their valuable contributions to the City's success. By striving to maintain market-level salaries and benefits, the City demonstrates its commitment to remaining competitive in the job market. This is essential for retaining existing talented employees and attracting new talent to join the organization.

This budget includes a pay range adjustment of 1.5% for all non-represented positions, effective in October, and a 3% increase for employees on their service anniversary that may result in a lump sum payment if the employee is at the top of the pay range. The longevity plan also continues for all non-represented full-time and part-time employees who will receive a 2.5% pay increase at each 5-year service anniversary. Employees that are represented will be receiving raises as stipulated in their bargaining unit agreements.

The payroll budget includes a vacancy allowance, which means funds have not been included for three authorized police officer positions that are currently vacant. In past years, funds have not been included for five positions. This change has been made to adjust to current position openings. These positions will be filled as soon as possible, and the budget will be reviewed to determine if a budget amendment is needed. Budgeting for a vacancy allowance is a common practice in organizations, especially when hiring for certain positions might take longer than expected due to factors like a competitive job market or specific skill requirements. This

approach allows the City to be flexible in managing its budget while ensuring that necessary positions are eventually filled.

The rates for employee health insurance for the current year are decreasing by 5.17%. This is the second consecutive year health insurance rates have decreased. This achievement can be attributed to the ongoing employee participation in the wellness plan managed by the Human Resources Department. Workers Compensation insurance is also decreasing by $207,882 or 16.89%, because COVID-related costs are no longer included in the three-year average used to set our rates.

This budget includes 340.13 full-time equivalents which is an increase of one position over the number approved in the FY 2025 budget. An Animal Control Officer position was added to bring the total number of Animal Control Officers to five. Throughout the year, several positions may be renamed based upon experience, job responsibilities and evolving organizational needs, without increasing the total number of employees.

Table 2-D summarizes the changes to the full-time equivalent positions in the proposed FY 2026 budget:

Table 2-D

Summary of Full-Time Equivalents:		
Department	**Position**	**FTE Changes**
Adopted 2024-25 Budget FTE's		**339.13**
Police	Animal Control Officer	1
Subtotal FYE Proposed Changes		1
Proposed Budget 2025-26 FTE's		**340.13**

Capital Improvements Program (CIP)

The CIP guides the City in the planning, scheduling, and budgeting for maintenance, replacement, and major improvements related to City assets and infrastructure. It outlines expenditures, allocates existing funds, and anticipates future revenues to rehabilitate, restore, improve, and add to the City's infrastructure.

Each year, City staff develops a CIP forecast for the next five fiscal years. The process begins annually in December and usually concludes in late spring with its adoption by the City Council. This year's CIP was adopted by the City Council on July 7, 2025.

The proposed CIP for FY 2026 through FY 2030 identifies many potential CIP projects totaling $237.6 million of which $115.8 million are funded and $121.8 million are unfunded. Last year's adopted CIP was $258,850,306, a decrease of 8.2% or $21,262,240.

Although projects are recommended and adopted by the City Council each year, the CIP is only a proposed plan. Therefore, the CIP may be adjusted after adoption to reflect altered or emerging priorities of the City Council as well as any changes in available funds.

The list of projects moved from the unfunded to the funded list for FY 2026 - 2030 total $39,167,352 and consist primarily of the projects that were approved at the election on August 6, 2024.

Table 2-E includes the projects moved from the unfunded to the funded list:

Table 2-E

Project #	Project	Amount
2025 Bonds	Downtown Master Plan Implementation	$ 4,904,600
PR-23	Central Park Improvements	$ 354,264
PS-22	Council Chambers/Court Room Audio/Visual Project	$ 175,000
ST-06	Pavement Management Program	$ 8,028,308
ST-06 Bonds	Pavement Management Program	$ 5,000,000
ST-09 Bonds	Woods Chapel Road Walnut Street to US 40 Highway	$ 450,000
ST-24	Snow Plow / Dump Truck	$ 1,045,421
ST-26	1.5 Ton Dump/Snow Truck	$ 363,798
ST-49 Bonds	ADP Duncan Road Right Turn Lane	$ 1,515,000
ST-55 Bonds	SW 12th Street Improvements	$ 4,514,987
ST-58 Bonds	ADP Street Lighting 2(Moreland School Road to Wyatt Road)	$ 2,100,000
ST-61 Bonds	Walnut Street Improvements	$ 8,250,000
ST-64	Crafco Crack Sealer	$ 160,000
ST-65	Rubber Tire Skid Loader	$ 187,087
ST-66 Bonds	Mock Avenue Improvements	$ 1,932,000
SNI-07	Hydraulic Track Loader	$ 186,887
TOTAL		**$ 39,167,352**

The proposed budget for capital improvements and outlay for FY 2026 recommends capital expenditures totaling $36,337,637. Highlights of the approved amount include:

- $2.9 million for Park improvements
- $475,000 for Public Safety projects
- $26.9 million for Street and Stormwater projects
- $2.19 for Sewer projects
- $1.2 million for Water projects
- $2.8 million for capital outlay

Table 2-F summarizes the proposed Capital Improvements and Capital Outlay for FY 2026:

Table 2-F

Improvement Type	FY 2024-25	Proposed Budget FY 2025-26	Capital Budget
Parks and Recreation	$ 5,220,000	$ 2,950,000	8%
Public Safety	$ 85,000	$ 475,000	1%
Street Improvements & Equipment	$ 5,768,650	$ 26,718,834	74%
Sanitary Sewer System	$ 7,287,973	$ 2,187,155	6%
Water System	$ 2,591,757	$ 1,238,725	3%
Capital Outlay and Equipment	$ 2,138,700	$ 2,767,923	8%
Total Improvements	**$ 23,092,080**	**$ 36,337,637**	**100%**

Please see the CIP section for detailed information on the adopted CIP and Budget in Brief section in the budget document for a detailed list of capital outlay items.

Total General Fund Budget Summary

FY 2026 General Fund Revenues

Table 3-A compares the proposed FY 2026 General Fund Revenues to adopted FY 2025 General Fund Revenues:

Table 3-A

Revenue Source	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percent Change	Percent of Total Budget
Taxes	$ 22,225,816	$ 22,760,217	2.40%	65.48%
Administrative Charges	$ 2,307,147	$ 2,423,789	5.06%	6.97%
Licenses and Permits	$ 1,262,100	$ 1,130,588	-10.42%	3.25%
Other Government Sources	$ 4,698,081	$ 4,971,308	5.82%	14.30%
Charges for Services	$ 1,638,597	$ 1,529,824	-6.64%	4.40%
Fines and Forfeits	$ 424,191	$ 658,994	55.35%	1.90%
Interest Income	$ 650,419	$ 665,224	2.28%	1.91%
Other	$ 425,644	$ 566,999	33.21%	1.63%
Transfers In	$ 50,955	$ 54,341	6.65%	0.16%
Total General Fund Revenues	**$ 33,682,950**	**$ 34,761,283**	**3.20%**	**100%**

Some highlights from the proposed FY 2026 revenues in the General Fund are:

- General Fund revenues are projected to increase by 3.20% or $1,078,332
- Taxes are projected to increase by $534,401 or 2.40% over the FY 2025 budget. Sales taxes are projected to increase by $531,373 or 4.95%
- Licenses and permits are projected to decrease by $131,512 or 10.42% below the FY 2025 budget due to projected lower revenues for building permits
- Charges for services are projected to decrease by $108,773 or 6.64% below the FY 2025 budget. This change is a result of budgeting for growth that has not occurred over the last couple of years in Youth Sports and Summer Camp.
- Fines and forfeits are projected to increase by $234,803 or 55.35% over the FY 2025 budget continuing the FY 2025 trend of increasing revenue from court fines.

- Interest income is projected to increase by $14,805 or 2.28% over the FY 2025 budget due to the investment of bond proceeds.

FY 2026 General Fund Expenditures

Total budgeted expenditures and transfers in the General Fund are estimated at $34,931,150 an increase of $1,248,200 or 3.71% over the adopted FY 2025 expenditures and transfers. Most of this increase is in personal services and capital outlay costs.

Table 3-B compares the proposed FY 2026 General Fund expenditure budget to the Adopted FY 2025 expenditure budget:

Table 3-B

Category	Adopted Budget FY 2024-25	Proposed Budget FY 2025-26	Percentage Change	Percent of Operating Budget
Personal Services	$ 22,532,215	$ 23,310,727	3.46%	66.73%
Supplies and Materials	$ 2,209,641	$ 2,385,406	7.95%	6.83%
Contractual Services	$ 7,390,741	$ 7,443,558	0.71%	21.31%
Capital Outlay	$ 1,047,000	$ 1,291,458	23.35%	3.70%
Transfers Out	$ 503,354	$ 500,000	-0.67%	1.4%
General Fund	**$ 33,682,950**	**$ 34,931,150**	**3.71%**	**100.00%**

General Fund Reserve Information

The City's General Fund Reserve Policy is currently 25% of General Fund operating expenditures. In July 2021, the City Council amended the Governmental Fund Balance Policy that complies with Governmental Accounting Standards Board (GASB) Statement No. 54. The adopted reserve calculation in the policy is based upon the following goals:

1. Compliance with GASB Statement No. 54
2. Provide the capacity to provide sufficient cash flow for daily operating needs
3. Secure and maintain investment grade credit ratings
4. Offset economic downturns or revenue shortfalls and provide funds for unforeseen expenditures related to emergencies

In addition to reserves of 25%, each year 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program. The total reserve amount for the FY 2026 budget year is estimated at $8,284,923.

Table 3-C provides additional projected fund balance, designation, and reserve information for the General Fund:

Table 3-C

General Fund	Projected Fund Balance Ending Sept. 30, 2026
Non-spendable & Restricted	$ 2,300,000
25% Reserves	$ 8,284,923
Other Assigned & Committed Funds	$ 7,000,000
Unassigned	$ 2,246,342
Total Fund Balance	**$ 19,831,265**

Conclusion

This executive summary includes only a few of the highlights of the entire budget. Other notable and significant budgetary changes are provided in the department budget summaries for each department and program. The detailed projections for revenues and expenses are also included by fund and category.

I would like to extend my gratitude and appreciation to the leadership team and Lori Turner for their assistance and collaboration in the development of this balanced budget for the fiscal year 2025-26.

Sincerely,

Christine Cates

Christine Cates
City Administrator